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Report of the Secretary-General on the
Peacebuilding Fund

Security Council Sixty-third year

The Peacebuilding Fund

Report of the Secretary-General**

Summary

The Peacebuilding Fund has now established itself as a unique, strategic, risk-taking and catalytic instrument for peacebuilding support. The present report provides an overview of the operations and activities of the Fund between 1 July 2007 and 30 June 2008.

To date, the Fund has attracted over US\$ 269 million in pledges from 44 donors, exceeding the US\$ 250 million funding target. The Fund is supporting peacebuilding initiatives in 4 countries that are on the agenda of the Peacebuilding Commission, as well as in 7 additional countries that have been declared eligible by the Secretary-General or that are receiving emergency window funding for urgent peacebuilding activities. A total of 37 peacebuilding projects have been approved and are at different stages of implementation.

The present report provides an update on the Fund's activities and achievements over the past year, and highlights the achievements and emerging lessons that require the attention of the United Nations system in order to further enhance the effectiveness of the Fund as a strategic instrument for consolidating peace in post-conflict countries.

^{**} The delayed submission of the present report was due to the need for the Assistant Secretary-General for Peacebuilding Support, to widely and extensively consult the interdepartmental Peacebuilding Contact Group, whose members were away on mission.



^{*} A/63/150

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I. Introduction

1. The present report is submitted pursuant to General Assembly resolution 60/287, in which the Assembly requested the Secretary-General to submit an annual report to the General Assembly on the operations and activities of the Peacebuilding Fund. The Fund is an integral part of the United Nations peacebuilding architecture, which also includes two other strategically linked yet functionally different pillars — the Peacebuilding Commission and the Peacebuilding Support Office. This is the second report to be submitted, covering the first full year of programming operations of the Fund from 1 July 2007 to 30 June 2008. It reviews the Fund's growing portfolio, progress on peacebuilding priorities and activities identified for its support, and emerging lessons and experiences.

II. Administration of the Fund

A. Operating framework

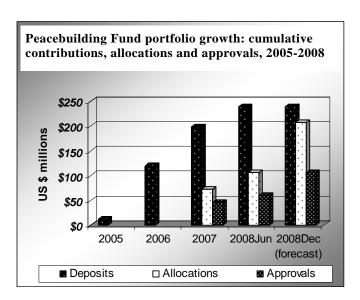
- 2. By two identical resolutions, the General Assembly and the Security Council requested the establishment of a multi-year standing United Nations Peacebuilding Fund as the Secretary-General's Fund for post-conflict peacebuilding (see General Assembly resolution 60/180 and Security Council resolution 1645 (2005)). The Fund was launched on 11 October 2006. As an integral part of the Fund's governance structure, the Peacebuilding Commission provides advice and guidance on the strategic focus of the Fund's activities in countries under its agenda. The Fund is a global multi-donor trust fund that provides a flexible mechanism for the provision of immediate, short-term, catalytic or gap-filling critical support during the early stages of a peace process, and can be made available to any country in exceptional circumstances and that is at risk of lapsing or relapsing into conflict.
- 3. Through the Fund's distinct "three-window architecture" (comprising window I, countries on the agenda of the Peacebuilding Commission; window II, countries designated by the Secretary-General; and window III or the emergency window, an emergency facility available for urgent peacebuilding activities), it addresses post-conflict needs with a focus on four main areas, as outlined in its terms of reference (A/60/984, annex). Operationally, the Fund allows for a decentralized and flexible decision-making and disbursement process at the country level, with funds for approved priority peacebuilding activities being channelled through recipient United Nations agencies who have signed an agreement outlining accountability requirements with the Fund's administrative manager.

B. Contributions to the Fund

4. Since its inception and up to the period ending 30 June 2008, the Peacebuilding Fund has received pledges from 44 donors amounting to \$269.9 million, indicating an increase of \$43 million or 19 per cent over the pledge position in July 2007 (see annex I). Thus, current pledges exceed the \$250 million funding target established at the Fund's creation (see figure I). Total firm commitments by the pledging donors stand at \$249.9 million. Equally impressive has been the manner and speed with which the pledging donors have deposited their

commitments in the Peacebuilding Fund account, demonstrating their confidence in the scope, structure and operations of the Fund to date. During the reporting period, donors deposited a total of \$238.5 million into the Fund account. The range of commitments made by donors varies from amounts of \$5,000 to \$50 million, with eight donors accounting for about 80 per cent of the funds deposited to date. The top eight contributors in terms of actual contributions to the Fund are Sweden (\$42.3 million), the United Kingdom (\$36 million), Norway (\$32.1 million), Japan (\$20 million), Canada (\$18.8 million), the Netherlands (\$18.5 million), Ireland (\$12.6 million) and Germany (\$10 million). Over 20 developing countries have made contributions to the Fund, illustrating its broad donor base and growing Member State support. In addition, different modalities are used to pledge funds to the Fund, with some donors making multi-year pledges. The Fund has also benefited from its first private donation of \$18,933 made by a single individual.

Figure I



C. Allocations and disbursements

5. Of the \$238.5 million programmable funds deposited in the Peacebuilding Fund account, a total of \$106.9 million or 44.8 per cent of total Fund deposits have been allocated to support Fund activities in the four countries on the Peacebuilding Commission's agenda, in one of the five countries declared eligible for window II funding and for seven emergency projects under window III funding. For the financial year to 31 December 2007, an additional amount of \$8.4 million¹ was earned in the form of interest and investment income. This amount will be considered as additional resources to finance approved Fund projects. The balance of unprogrammed funds, which are available for new Fund countries and pipeline projects, stood at \$131.6 million (55.2 per cent of total deposits).

¹ Of which \$0.6 million is interest income reported by recipient United Nations organizations.

6. Since the creation of the Peacebuilding Fund, a total of 37 projects have been approved to support priority plan activities and emergency window activities in nine post-conflict countries: Burundi, Central African Republic, Cote d'Ivoire, Guinea, Guinea-Bissau, Haiti, Kenya, Liberia and Sierra Leone (see annex II). The status of implementation of approved Fund projects is discussed in greater detail below. Under windows I and II, the level of allocated funds that have already been transferred to recipient United Nations organizations is as follows: Burundi (89 per cent), Guinea-Bissau (98 per cent), Liberia (0.6 per cent) and Sierra Leone (46 per cent). Under the emergency window, seven projects amounting to \$5.9 million have been approved.

D. Fund liquidity and resource mobilization

7. As a multi-year standing fund, the Peacebuilding Fund requires continuous income to maintain its operability. At the moment, the funding situation appears relatively healthy, with an available unprogrammed balance of about \$131.6 million. In line with standard trust fund management guidelines, a fund-raising drive is initiated if resources available for funding drop below a predetermined minimum amount. In the case of the Peacebuilding Fund, projected funding requirements² indicate that a replenishment exercise will be required in late 2008.

III. Country achievements and progress

A. Country activity and process analysis

8. An update on the Peacebuilding Fund country projects approved under the three windows is set out below, indicating funds allocated and projects contributed to peacebuilding efforts in the respective countries (see also annex II).

Window I Countries before the Peacebuilding Commission

1. Burundi

9. Burundi is one of the first two countries to come before the Peacebuilding Commission. To date, project delivery stood at about 33 per cent of a total of 17 approved projects, a figure that shows improvement following a poor start-up period for almost all projects. Peacebuilding Fund projects in Burundi experienced various degrees of delays in implementation, caused by the unfavourable political environment, capacity constraints and a lack of familiarity among most implementing partners with the basic programming rules and procedures. Various corrective measures, including targeted training and increased in-country support, are being implemented by the United Nations Integrated Office in Burundi (BINUB), the Peacebuilding Support Office and the United Nations Development

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² Additional programming needs for 2008 (estimated at \$100 million) will cover new allocations for the four countries that have been declared eligible under window II but have not yet finalized a priority plan as well as second funding tranches for window I countries (Guinea-Bissau and the Central African Republic).

Programme (UNDP) Multi-Donor Trust Fund Office. Recent upward trends in delivery confirm the effectiveness of those measures.

2. Sierra Leone

10. By the end of June 2008, about 47 per cent of the Peacebuilding Fund allocation of \$35 million had been committed through seven projects approved by the National Steering Committee. Three of the projects are operationally completed. Total Peacebuilding Fund delivery has increased steadily after a slow start. There were no new project approvals since July 2007, when the National Steering Committee stopped being convened by the outgoing Government just prior to the elections. The National Steering Committee was reconstituted in March 2008 and started its work with a review of the priority plan in order to realign the plan with the Integrated Peacebuilding Strategy endorsed by the Peacebuilding Commission in December 2007. It is expected that the bulk of the remaining funding will be approved by July 2008.

3. Guinea-Bissau

11. Guinea-Bissau was referred to the Peacebuilding Commission in December 2007 by the Security Council and was declared eligible for Peacebuilding Fund support on 11 March 2008. To ensure better sequencing between the work of the Commission and the implementation of the Fund, in consultation with the chair of the Guinea-Bissau configuration, a two-step approach was adopted. This approach consists of the immediate development of an interim priority plan, with a focus on providing immediate peace dividends, and a follow-up comprehensive priority plan, which will be developed once the Peacebuilding Commission and the Government have adopted an integrated peacebuilding strategy. Stakeholders agreed on priority areas focusing on (a) security and justice sectors reform (including drug trafficking); (b) youth employment and income-generation; and (c) governance. Guinea-Bissau moved quickly to establish the requisite Peacebuilding Fund infrastructure, including a multi-stakeholder Joint Steering Committee. Following the approval of an initial window I funding envelope of \$6 million, four priority projects were approved. The Guinea-Bissau process suggests that the early provision of peace dividends as part of an initial phase ensures that the Fund can tackle critical issues early while allowing focused additional funding to support the initial implementation of the integrated peacebuilding strategy once adopted.

Window II Countries declared eligible for Fund support by the Secretary-General

12. Within the past year, the Secretary-General has used his prerogative to declare the eligibility for Fund support of six additional countries that are at risk of lapsing or relapsing into conflict. To determine whether a country should be considered by the Secretary-General for eligibility for funding from window II, the Peacebuilding Support Office carried out desk reviews to assess if country criteria and Fund terms of reference requirements were met. Relevant United Nations departments and external specialists were consulted in this process. Guidance on the development of the eligibility criteria and analysis was received from the Fund Advisory Group

appointed by the Secretary-General. The resulting framework includes an analysis of context, actors, peacebuilding activity gaps, funding gaps and capacity gaps. This analysis informed the interdepartmental review process, tasked to review the eligibility recommendations. Upon positive recommendation and taking into account the analysis provided, the Secretary-General confirmed and decided to declare these six countries eligible.

4. Central African Republic

13. The Central African Republic was declared eligible to receive the support of the Fund in January 2008 to help address priorities essential for the consolidation of its peace. While the political situation in the country remains complex, underlined among other issues by weak State capacity, recurrent instability and lawlessness etc., the conclusion of a ceasefire agreement provided a new opportunity for enhanced peacebuilding support. The priority plan, approved in May 2008 for the amount of US\$ 10 million, identifies three short-term priority areas for funding (a) security sector reform; (b) promoting good governance, decentralization and public services provision; and (c) revitalization of communities affected by conflict. In May 2008, the Central African Republic became the fourth country to be referred to the Peacebuilding Commission and will thus be considered a window I country in future reports.

5. Comoros

14. Comoros was declared eligible to receive the support of the Fund on 25 June 2008 following a Government request. Although the political situation and inter-island relations in the Comoros are described by the United Nations country team as "stable but fragile", the country has witnessed numerous coups or attempted coups that have made it difficult to advance peace and stability. Recently, the 2001 power-sharing agreement, the Fomboni Accord, was challenged when rebels seized power in the Anjouan Island of Comoros, leading to an intervention by the African Union and Comorian soldiers to help the federal Government regain control. It is anticipated that the priority plan may focus on helping restore basic social services; addressing protection concerns; promoting conflict prevention; and rehabilitating and reintegrating ex-combatants. Supporting the "inter-Comorian dialogue" is also considered key to overall peacebuilding in the Comoros.

6. Côte d'Ivoire

15. Côte d'Ivoire was declared eligible to receive Peacebuilding Fund assistance on 19 June 2008. Although the security and political climate in Côte d'Ivoire has improved since the signing of the Ouagadougou Agreement in 2007, the country is still fragile, with the situation characterized by persistently high levels of violent crime and a lack of progress in disarming rebel forces and militia groups. The country's peacebuilding needs are outlined in a priority plan recently prepared by the United Nations and the Government. A window II funding envelope of \$5 million has since been approved by the Secretary-General, specifically to support reintegration and rehabilitation projects for former combatants and the continuation of support to facilitation efforts undertaken in the framework of the Ouagadougou Political Agreement.

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7. Guinea

16. Guinea has been plagued by political instability that has its roots in a population weary of deteriorating living conditions, and that led, in 2007, to violent street protests. In response, PBF emergency is supporting a process for national dialogue in order to help address the problems in the country. The resulting open dialogue between the Government, the trade unions and other civil society groups has helped restore confidence among the various political actors while contributing to discussions on the country's electoral process that will lead to the holding of credible elections. Peacebuilding priorities in Guinea Conakry are numerous, and include the need for continued support to the national dialogue so that consensus can be reached on the reform agenda, addressing corruption and youth employment. Following a country situation analysis, Guinea was declared eligible to receive support under window II on 25 June 2008.

8. Liberia

17. Liberia was the first country to be declared eligible for window II funding in October 2007. Liberia was considered a country in a pivotal transitional recovery phase, with peacebuilding considered a cornerstone of national development and peace consolidation. The Peacebuilding Fund country envelope of \$15 million was announced in December 2007 to support a strategic plan with three priority areas: (a) national reconciliation and conflict management; (b) promotion of peace and conflict resolution; and (c) strengthening State capacity for peace consolidation. Although not a Peacebuilding Commission country and hence lacking an overarching peacebuilding strategy, Liberia's eligibility and access to Peacebuilding Fund resources has all the building blocks (poverty reduction strategy paper, United Nations Development Assistance Framework etc.) that were considered in devising that country's priority plan. Its experience is considered a good practice that initiated deeper in-country thinking on a more holistic planning process for peacebuilding. The intense planning process adopted has, however, slowed project approval process. The first two projects were approved in June 2008. Emergency window resources are being used to test alternative reconciliation approaches that can be scaled to the national level.

9. Nepal

18. The second country to be declared eligible under window II was Nepal in late December 2007. Assistance from the Fund will be channelled through an existing funding mechanism — the United Nations Peace Fund for Nepal with a view to contribute to coherence, efficiency and aid effectiveness in relation to the peace process. Political developments in the country (e.g., elections) resulted in a delayed take-off of the Fund in Nepal. The holding of elections resulting in the election of a new Government now provides a fresh opportunity to support ongoing peacebuilding processes in the country. A priority plan is anticipated to be adopted in July 2008.

Window III Emergency window

19. The Peacebuilding Fund emergency window (window III) is supporting projects in seven countries (Côte d'Ivoire, the Central African Republic, Guinea, Liberia, Burundi, Haiti and Kenya), with a focus on supporting political dialogue (2 projects), national reconciliation (2), security support (1) and support for peace agreements (2). An analysis of the projects supported indicates that the emergency window has provided flexibility for the Secretary-General to respond quickly without a lengthy referral process, while demonstrating the Fund's ultimate risk-taking capabilities in response to imminent threats to peace. Start-up of emergency window projects has shown delays, revealing on the one hand the need for further discussions prior to project start, while also highlighting the need for proper planning and implementation modalities. Project extensions beyond the initial sixmonth time frame were therefore provided in several cases (Côte d'Ivoire, Liberia and Haiti).

B. Highlights of thematic priority areas

20. The Peacebuilding Fund approach is based on the recognition that stable peace must be built on social, economic and political foundations that serve the needs of the population. Many post-conflict situations addressed by the Fund have systemic roots whose causes are typically complex but include unequal political representation, skewed land distribution, marginalization, lack of access to justice and respect for human rights. The Peacebuilding Fund priority planning process is helping countries to analyse and deal with some of the structural causes of the conflict and to prioritize the most critical interventions needed for peace consolidation. Highlights of the achievements of the Fund during its first full year of operations, arranged by thematic area, are set out below.

Promoting good governance and the rule of law

21. Several efforts in this category are receiving Peacebuilding Fund support, mainly from window I, to enhance democracy and the rule of law in post-conflict countries. In Burundi, the support for anti-corruption and embezzlement project is an anti-corruption drive to help convince public officials, citizens and the business community against corrupt tendencies and illicit acquisition of property that undermines the quality of good governance and the legitimacy of the peace process.

Security sector reform

22. Supporting the reform of national security institutions, as well as civilian control, oversight and governance of the security sector, are recognized as part of the overall equation in helping to restore peace and security in a post-conflict situation.³ The Peacebuilding Commission identified and is supporting security sector reform as a critical peacebuilding intervention in Sierra Leone, Burundi and Guinea-Bissau. Rehabilitating barracks and the improvement of living conditions for integrated defence forces are support priorities in Burundi, Sierra Leone and

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³ See Security Council report, "Update report on security sector reform", Update Report, No. 1 (14 February 2007).

Guinea-Bissau. For example, in Burundi this support will result in the rehabilitation of 14 barracks and in improved living conditions for army personnel and their families in Sierra Leone. Reform of the national intelligence service in Burundi, with the specific goal of clarifying its post-conflict role in preventing security threats, is being carried out together with the implementation of measures to address allegations that some agents are participating in human rights violations. The most noticeable impact of Peacebuilding Fund support for the security sector reform comes from Sierra Leone, where two Fund projects were instrumental in professionalizing and strengthening the capacity of the Sierra Leone police and security sector to maintain public order and security and reduce criminality during and after the 2007 elections.

Justice delivery and sector reforms

23. The Peacebuilding Fund is supporting the development of systems of criminal justice that deter and punish banditry and acts of violence (Burundi, Sierra Leone). Improved police mechanisms are being established and Government officials and members of the police force trained to observe basic rights in the execution of their duties. In addition, legislation protecting minorities and laws securing gender equality is being advanced, while efforts are being made for courts and police forces to be free of corruption and discrimination. In support of the delivery of justice and rehabilitation of the judicial system in Burundi, the Peacebuilding Fund is helping to address the huge backlog of judicial decisions and judgements that have not been executed since 1993, and to facilitate for the construction of 32 courts throughout the country to enable systematic and structured discharge of justice in established courts. Those efforts have also helped strengthen the capacity of judicial personnel; to date, 550 magistrates, court clerks and bailiffs have been trained nationwide. In Sierra Leone, support for the justice sector has also improved the court's capacity, leading to the clearance of a backlog of over 700 criminal and civil cases.

Promoting and protecting human rights

24. Burundi and Sierra Leone both have projects supporting the creation of Commissions to carry out the institutional functions of promoting and protecting human rights through investigations and multi-stakeholder sensitization activities. In Sierra Leone, the creation and operationalization of the National Rights Commission of Sierra Leone has resulted in the newly established Commission addressing human rights violations cases involving deprivation of life, discrimination and political intolerance, prolonged delay in trials, denial of right to education, over detention etc. In a bid to monitor Truth and Reconciliation Commission recommendations, the Human Rights Commission has taken custody of the Truth and Reconciliation Commission archives and is also advocating for reparations for war victims.

Youth empowerment and employment

25. The Peacebuilding Fund is giving priority consideration to the engagement of at-risk unemployed youth in peacebuilding/economic empowerment interventions in Burundi, Sierra Leone, Liberia, and Guinea-Bissau. Youth unemployment is a common challenge for most post-conflict countries, and appropriate interventions are being devised to help support youth by establishing targeted self-help schemes, skills training and character-building initiatives, supporting labour-intensive public work programmes etc. In Sierra Leone, youth enterprise development project, with

Peacebuilding Fund funding, is supporting the creation of small-scale enterprises as a potential source for self-employment and sustainable livelihood for the unemployed young population, although this strategic intervention has faced numerous start-up difficulties associated with its weak design, complexity and undue political interference that retarded progress. Following the Peacebuilding Support Office intervention, appropriate measures have been adopted to address some of these challenges including outsourcing the microfinance component, involvement of the United Nations Industrial Development Organization and the International Labour Organization on skills development and collaborating with the United Kingdom Department of International Development on the assessment of the capacity of vocational institutions to provide youth apprenticeship training.

Tackling property and land dispute

26. Land dispute was one of the main causes of conflict and socio-political crises at the community level in Burundi and Liberia. To address this factor, the Peacebuilding Fund is providing support for measures that are critical for the peaceful resolution of land disputes. Fund efforts have strengthened the capacity of the National Commission of Lands and Other Properties (Burundi), leading to the establishment of a comprehensive inventory of land disputes and the identification of appropriate regulations to address the urgent disputes that account for over 80 per cent of conflicts registered in courts. To date, country-wide campaigns targeted at the affected populations have been conducted, while the systematic identification of illegally occupied land has led to proper documentation of over 8,000 land dispute cases and resolution of at least 180 of them.

Return and resettlement of refugees

27. In Burundi, the Peacebuilding Fund supported "social reintegration of displaced families", with a view to assisting the relocation and resettlement (and housing) of 995 internally displaced persons who sought refugee in military barracks during the conflict period. At the request of the Government of Liberia and the United Nations Mission in Liberia, Peacebuilding Fund support in the Nimba County, once completed, is expected to address the delayed repatriation and reintegration of 40,000 Liberian refugees.

Promoting inclusive national political dialogue

28. The promotion of inclusive dialogue for conflict resolution has become a key dimension of peacebuilding. A number of Peacebuilding Fund recipients (Burundi, Liberia, the Central African Republic and Guinea) are utilizing this mechanism to build national consensus and broad-based strategies to prevent, manage and avoid future conflicts. All three Peacebuilding Fund windows are supporting interventions that promote and establish national dialogue for peacebuilding, with commendable results for overall peacebuilding efforts. The inclusive political dialogue process led by the United Nations Peacebuilding Office in the Central African Republic has initiated a reconciliation process aimed at bringing to an end the recurrent political and security crises, and will also lead to a review of procedures for free and fair elections in 2010. In Guinea, an international facilitator has been contracted to help facilitate national dialogues aimed at restoring confidence among the various political actors following political instability and violence in the country.

Support to peace agreements and ceasefires

29. In Côte d'Ivoire and Burundi, the emergency window provides critical funding to ensure the monitoring and implementation of peace agreements. Ivorian parties are being supported to resolve the prolonged impasse in the peace process through the Burkinabé facilitation and the adoption of a road map to free and fair elections in 2008. In Burundi, strengthening by the Peacebuilding Fund of the capacity and credibility of the Political Directorate to play a catalytic role in taking further the peace process under the Ceasefire Agreement of 2006 has helped the return to the country, on 30 May 2008, of the Burundi rebel group to participate in the ceasefire and peacebuilding exercise.

Democratization and electoral reform

30. Democratization is part of a comprehensive strategy to rebuild society's public institutions in order to provide fundamental services to its citizens. Peacebuilding efforts being supported by the Peacebuilding Fund focus on State-building and the establishment of effective Government institutions and electoral reforms. In this respect, Peacebuilding Fund support for democratization processes seeks to establish legitimate, predictable, transparent and stable political institutions and civil liberties that allow for meaningful competition for political power, with broad participation in the selection of leaders. The support of the Fund for the National Electoral Commission in Sierra Leone is considered a flagship intervention effort of the Fund. Timely mobilized and executed, this operationally completed intervention provided the much-needed and critical logistical and training support required for the credible and transparent nationwide presidential and parliamentary elections held in 2007.

Promoting reconciliation and conflict prevention

31. Healing, confidence and trust-building, as well as future imagining, are important elements of reconciliation and conflict prevention that are being used in Peacebuilding Fund-supported peacebuilding. In the Central African Republic, Guinea, Kenya and Burundi, the Fund is supporting transformation of conflicts through effective bridge-building communication and negotiation at both the leadership and grass-roots levels. For example, an "emergency volunteer scheme" rapidly launched in Kenya for community healing and reconciliation is being scaled up to the crisis-affected Rift Valley region using Peacebuilding Fund funding. The Fund is also helping countries to deal with their painful past by responding to previous human rights violations through the establishment of truth commissions, fact-finding missions and war crimes tribunals (Burundi, Sierra Leone and Liberia). Although it is still too early to judge the outcome of those efforts, the early feedback shows that feuding parties open up to dialogue with a view to overcoming grief, fear and mistrust and thus enhances the sense of security.

IV. Effectiveness and relevance of Fund methodology after a year of operations

A. Emerging lessons and experiences

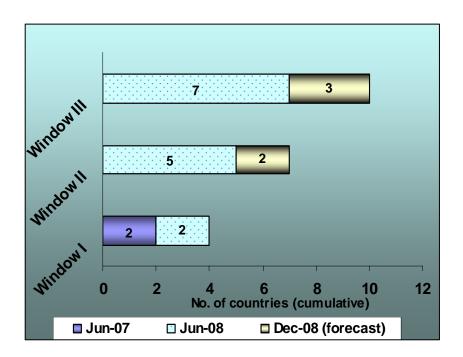
32. A number of useful lessons and experiences have emerged from the early implementation of the Fund, as described below.

Need for proactive promotion of the Peacebuilding Fund

33. At the end of the last reporting period, only two countries had been declared eligible for funding from the Peacebuilding Fund. With no additional countries coming before the Peacebuilding Commission until 2008, the Peacebuilding Support Office used a proactive strategy to identify additional countries eligible for Fund support and to engage in early dialogue with United Nations country teams and Governments. The Secretary-General also used the Fund increasingly to support countries he had visited or who had approached him directly for support. This strategy resulted in six additional countries⁴ being declared eligible for funding by the Secretary-General (window II) and the identification of seven emergency window projects. As a result, the number of countries accessing the Fund through its three-window architecture has grown significantly since the June 2007 report and is projected to grow further in the forecast period (see figure II).

Figure II

Peacebuilding Fund allocations: cumulative growth trend, by country,
June 2007-December 2008



⁴ The Central African Republic was originally a window II country but was moved to the window I category following its engagement with the Peacebuilding Commission.

Greater focus on the start-up phase

34. The time lag between eligibility declaration and the approval of the first projects averaged seven months, the exception being Guinea-Bissau, where four projects were approved within two months. In order to accelerate the process, more support is provided to the field during the critical start-up phase, e.g. for the preparation of priority plans.

Ensure greater synergies with the work of the Peacebuilding Commission

- 35. Reflecting on lessons learned in Burundi and Sierra Leone, where there was initial confusion on roles and responsibilities of the Peacebuilding Commission and Peacebuilding Fund, a new sequencing approach was successfully adopted for Guinea-Bissau. As soon as Guinea-Bissau was declared eligible, a Peacebuilding Fund support mission was sent to the field to assist in the preparation of the priority plan. An interim priority plan was approved, funding four key projects for US\$ 6 million. The priority plan will be amended once the Integrated Peacebuilding Strategy has been adopted by the Peacebuilding Commission and a second funding tranche will be released at that time. Peacebuilding Fund funding for the Central African Republic will build on this experience, awaiting the finalization of an integrated peacebuilding strategy before the release of additional funds in addition to the allocation of \$10 million under window II modality. For countries on the agenda of the Peacebuilding Commission, it will be necessary to develop a communication and awareness strategy that clarifies the roles and responsibilities of, as well as synergies between, the Peacebuilding Fund and the Peacebuilding Commission.
- 36. Regular updates are now provided to the Peacebuilding Commission, either as part of informal Organizational Committee meetings or as part of country-specific configurations on approvals and performance in Peacebuilding Commission countries. That increased transparency has ensured greater knowledge of operational issues and concerns by the Commission and has created greater synergies between the programming of the Fund and the work of the Commission. Projects funded by the Peacebuilding Fund are also visited by Commission delegations on an annual basis.

Address weak programming and absorptive capacities

37. The slow disbursement rates and delayed start-up of Peacebuilding Fund projects in Burundi and Sierra Leone are in part the consequence of weak project design, limited programming experience and low absorptive capacities of United Nations recipient agencies and their implementing partners. To address that concern, early training is being provided for new programmes and national steering committees are urged to thoroughly assess the absorptive and skills capacities of potential United Nations recipient agencies and implementing partners before they are selected for Fund funding. In Burundi, training was organized by the United Nations Integrated Office in Burundi for all key stakeholders, while in Sierra Leone some projects were revised to reflect increased management capacity.

Improving quality of programming

38. In Liberia, the joint steering committee found itself rejecting many proposals for Peacebuilding Fund funding owing to a poor understanding of peacebuilding and

poor design quality. Additional advisory services were brought in to help recipient agencies and implementing partners in the development of project proposals.

Improving global support

39. The growth of the portfolio to 37 projects and 9 window I and II countries has had implications for the support capacity of the one-person unit set up in the Peacebuilding Support Office and has shown that the size of the global infrastructure to guide the Fund's operations has been seriously underestimated. While additional resources were provided from within the Peacebuilding Support Office, the secretariat needs considerable strengthening so it can provide programmatic support to ongoing programmes, ensure appropriate Peacebuilding Fund country infrastructure and undertake monitoring for the entire portfolio. The Peacebuilding Support Office, with the support of the UNDP Multi-Donor Trust Fund Office, has therefore taken measures to increase the staffing of the global support secretariat, in addition to providing more resources for field visits, technical advisory services and training.

B. Illustration of the Fund's value-added to peacebuilding

40. The Peacebuilding Fund has advanced the notion put forward by the Secretary-General (see A/47/277-S/24111) that peacebuilding consists of a wide range of activities associated with capacity-building, reconciliation and societal transformation. To that end, the Fund has been supporting countries to build sustainable peace and security while making positive strides to prevent the recurrence of violence in post-conflict countries; it has achieved this by helping countries to address some of the causes and effects of conflicts through reconciliation, institution-building, political and economic reforms. While it is still early to assess the projects being implemented, three forms of value-added can already be documented from country experiences.

The Peacebuilding Fund has played a catalytic role

41. The Peacebuilding Fund aims to fill funding gaps while the international donor community prepares for longer-term commitments, as well as to attract new and additional sources of funding. The Fund is playing this catalytic role by engaging or re-engaging partners. The rehabilitation of the judiciary and resident tribunals and rehabilitation of barracks of armed forces in Burundi, which received additional support from Luxembourg (\$0.3 million) and the Netherlands (\$1.4 million), are relevant examples, as is the support to the direct dialogue facilitated by Burkina Faso in Côte d'Ivoire that received additional funding from Norway. National steering committees, which systematically include representatives of bilateral and multilateral contributors, have maximized the catalytic potential of interventions. In Burundi, the Steering Committee works closely with the Comité national de coordination des aides to ensure coherence between planned interventions, the poverty reduction strategy paper and other ongoing programmes financed by the international community.

The Peacebuilding Fund has focused on areas that attract little funding, building on a lower risk aversion

42. The Peacebuilding Fund aims to target areas where funding is traditionally insufficient or not covered by official development assistance (ODA) criteria. This includes projects where contributors usually perceive higher risks in terms of project implementation and monitoring. The Fund achieved this objective on several occasions, such as to support the negotiation of peace agreements and reconciliation processes (emergency projects in Burundi, the Central African Republic, Côte d'Ivoire and Guinea), for specific security sector reform activities (e.g., rehabilitation of barracks in Burundi) or for the re-establishment of essential services that contribute to peace consolidation (e.g., justice sector in Burundi and Sierra Leone).

The Peacebuilding Fund is building on national ownership and partnership

43. Ownership is ensured through the priority plan, prepared under the leadership of the Steering Committee and co-chaired by the Government and the United Nations representative. This arrangement ensures national ownership, as is the case in the Central African Republic, where the Government assumed early leadership on the priority plan. In Burundi, more than 12 different Government entities have been implementing Fund projects. National ownership of peacebuilding efforts has been significantly enhanced by the decentralization to the country level of authority to set and identify priorities and project approval, while broad stakeholder participation has enhanced the credibility and outreach to instil a sense of ownership and empowerment in peacebuilding processes.

V. Oversight of the Fund

A. Global level: reliance on global advice and convening the United Nations system

- 44. Overall guidance on the Fund has been provided by an Advisory Group appointed by the Secretary-General. Since the last report, the Advisory Group has held two meetings, at which it considered and provided guidance on issues ranging from the Group's advisory responsibilities to emerging strategic lessons and experiences.
- 45. At its first meeting, held in September 2007 and attended by all 10 members, the Advisory Group reviewed its terms of reference and operating procedures. At its second meeting, on 5 and 6 March 2008, it reviewed the Fund's first year of full operations and tackled emerging challenges and lessons. The Advisory Group provided useful guidance on the use of the various Fund windows, funding allocations criteria, emerging challenges and opportunities, the independent evaluation of the Fund in 2008, and ways to improve project performance and delivery (see box). In proposing OIOS as the independent evaluator, the Advisory Group stressed the importance of the early evaluation to help further strengthen the Fund's methodology, operational capabilities and scope.

Second meeting of the Peacebuilding Fund Advisory Group, March 2008: summary of recommendations

- Improvements are needed on the speed of project approvals and start-up of activities.
- Support to the early establishment of Peacebuilding Fund infrastructures to enhance local capacity.
- Adoption of harmonized planning approaches for peacebuilding interventions.
- Synchronization of Advisory Group meetings with the annual reporting cycle of Fund projects.
- Holding of a Fund replenishment exercise for late 2008 to ensure an adequate level of resources.
- Ensure the independence of the planned external evaluation of the Peacebuilding Fund by requesting the services of the United Nations Office for Internal Oversight Services.

46. The United Nations interdepartmental Senior Policy Group on Peacebuilding⁵ has also played a critical oversight role in the context of the global decision-making processes of the Peacebuilding Fund, especially as it relates to the review of countries to be declared eligible for the Fund, the review of submitted priority plans and the approval of emergency projects. The Assistant Secretary-General for Peacebuilding thus takes global Fund decisions based on the advice and recommendations of the Senior Policy Group.

B. Country level: enhancing national ownership in peacebuilding

47. In recognition that various internal stakeholders play an important role in peacebuilding and reconstruction efforts, the in-country decision-making structures of the Peacebuilding Fund have encouraged broader participation in peacebuilding strategy formulation and its execution. These structures have enabled a partnership approach to peacebuilding that requires coordination of the various actors. National Governments, international organizations, bilateral donors, international and local NGOs, civil society and the private sector are participating in Fund decision-making processes to ensure that its resources are being invested in agreed priority areas that help to address peacebuilding challenges.

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⁵ Comprising senior officials, at the Assistant Secretary-General level, of the Peacebuilding Support Office, the Departments of Peacekeeping Operations, Political Affairs and Economic and Social Council, the Offices for the Coordination of Humanitarian Affairs and of the United Nations High Commissioner for Human Rights, the UNDP Bureau for Crisis Prevention and Recovery, and the Development Operations Coordination Office. The Senior Policy Group is complemented by a working-level group known as the Peacebuilding Contact Group.

VI. Monitoring and evaluation

A. External evaluation of the Peacebuilding Fund

48. In his report establishing the Peacebuilding Fund, the Secretary-General envisaged an independent evaluation of the Fund, to be commissioned no later than two years from the adoption of its terms of reference (A/60/984, annex). At its second meeting, in March 2008, the Peacebuilding Fund Advisory Group recommended that the evaluation be undertaken by the United Nations Office of Internal Oversight Services Inspection and Evaluation Division in order to ensure independence, objectivity and impartiality. The objective of the evaluation, which was commissioned in March 2008, is to assess the operations and results of the Fund and propose enhancements to its modus operandi and functions. It is anticipated that the draft evaluation report will be submitted to the Peacebuilding Support Office for review no later than end October 2008 and submitted to the Advisory Group at its third meeting, on 14 and 15 October 2008. On the basis of that evaluation, the Secretary-General intends to initiate a review of the terms of reference of the Peacebuilding Fund, consult with the Advisory Group and then obtain the advice of the Peacebuilding Commission and the General Assembly on revising the terms of reference of the Fund. The review process is expected to take into account the lessons learned during the initial two years of operations, emerging developments and experiences in the field of early recovery financing, recommendations arising from the independent evaluation and the advice of the Advisory Group and the Peacebuilding Commission.

B. Donor and Peacebuilding Commission briefing meetings

49. Donor and Peacebuilding Commission briefings are an integral part of the communication and outreach strategy of the Peacebuilding Support Office, which aims to share information on progress and challenges, updates on the status of the Peacebuilding Fund multi-donor trust fund, and lessons and experiences emerging from the Peacebuilding Fund process. These briefings offer a platform for open discussion on Peacebuilding Fund operations at the global and country levels between the Peacebuilding Support Office and donors. Three donor briefings and three Peacebuilding Commission briefings were held during the period July 2007-June 2008. An additional presentation was also provided in April 2008 to inform the members of the Peacebuilding Commission Guinea-Bissau configuration on the approved interim priority plan for the country. Increasingly, donor briefings include presentations by project leaders and partners, such as presentations on the use of the emergency window in Liberia and Guinea.

C. Country-level monitoring

50. With decentralized authority, in-country national or joint steering committees have also assumed the core responsibility of monitoring and tracking Peacebuilding Fund projects and implementing the priority plan. In compliance with the rules and procedures, recipient United Nations agencies have thus prepared quarterly and annual narrative and financial progress reports on projects, which are considered by national steering committees and subsequently submitted to the Peacebuilding

Support Office. The use of United Nations agencies for Peacebuilding Fund delivery has enhanced accountability in terms of the disbursement and utilization of funds. However, the application of a results-based framework has lagged behind, making it difficult to comfortably assess the impact of the Peacebuilding Fund on overall peacebuilding.

D. Peacebuilding Support Office country support missions

51. Peacebuilding Support Office support for Peacebuilding Fund countries has involved fielding technical support missions to jointly review priority plans; identify appropriate in-country infrastructures; monitor progress; support project conception and formulation; trouble-shoot implementation problems; and undertake training. During the review period, a series of country support missions, some undertaken jointly with the UNDP Multi-Donor Trust Fund, were fielded, including missions to (a) Sierra Leone and Liberia (January 2008 and April-May 2008) to re-launch the Peacebuilding Fund following the Sierra Leone elections; (b) Guinea-Bissau (14-18 March) to consult and strategize on a Peacebuilding Fund interim priority plan and its scope; (c) Central African Republic to finalize the priority plan and a technical review of proposed activities, and establish the Fund's presence.

VII. Partnership building and collaboration with other funds

52. The Peacebuilding Fund has reached out to other funds, such as the United Nations Democracy Fund, the Human Security Trust Fund and the Central Emergency Response Fund, to share experiences, methodology and lessons learned. At times, requests for Peacebuilding Fund emergency window funding that were outside of the scope of the terms of reference of the Fund were referred to these three funding facilities. In turn, both the United Nations Democracy Fund and the Central Emergency Response Fund have shared projects with the Peacebuilding Fund, and the former invited Peacebuilding Fund staff to participate in the work of a technical review committee. More interaction with these three funding instruments, as well as other funds, is needed and envisaged for the future.

VIII. Conclusions and the way forward

53. The Peacebuilding Fund is well established as a unique and strategic instrument for early peacebuilding support for the United Nations as a whole. However, for the Fund to adequately fulfil its role as a strategic, catalytic, quick-response facility with the requisite peacebuilding technical capabilities and skills, further human/institutional investments and reform adjustments are urgently required. As a way to improve the Fund's effectiveness, the present report puts forward the conclusions and suggestions set out below, some of which will need to be factored into the planned review of the terms of reference.

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Architecture and methodology

- 54. The concept of peacebuilding is not well understood by all actors and more incountry training is needed prior to setting up the Peacebuilding Fund infrastructure. The Fund's terms of reference should clearly define and publicize the scope of early peacebuilding activities to ensure that the Fund focuses on delivering strategic, value-added results during the earliest stages of the peacebuilding process. Current funding criteria and guidelines will require continued updating under the guidance of the Advisory Group in order to reflect experience on the ground and ensure that the funding scope remains relevant and appropriate.
- 55. The Peacebuilding Fund has shown that it can function well as a flexible and stand-alone mechanism. This ability should be preserved, while ensuring strong performance accountability mechanisms. Frequent interaction with the Peacebuilding Commission, in the form of quarterly progress reports and communications, is needed to ensure optimum synergies and also that lessons learned from the Fund's operations are factored into Peacebuilding Commission discussions, in particular for countries before the Commission.
- 56. The ability of the Fund to address large-scale early recovery situations has not yet been fully tested. Its methodology should therefore be flexible enough to provide for a broad range of post-conflict early recovery situations, including those where local capacities need initial strengthening prior to decentralized resource allocation.
- 57. The emergency window has worked well, although it has not been able to meet the demand for larger-scale stand-alone projects. The scope, size and use of the emergency window may need to be reviewed to allow the Fund to support larger-scale operations on a case-by-case basis, without the need for setting up an entire window II infrastructure.

Structured coordination and simplified implementation modalities

58. United Nations agency programming modalities and procedures have been one of the key causes of delays in project implementation. Agencies should develop more appropriate mechanisms for early recovery interventions and adapt procedures in line with the Fund's uniqueness. There may also be a need to simplify national Peacebuilding Fund coordination structures, which have been described as too cumbersome in Sierra Leone and Burundi.

Technical and support capacity and capabilities

- 59. The capacity of the Peacebuilding Support Office to effectively monitor and backstop the Peacebuilding Fund at the country level is limited and significantly lower than that of comparable funds. In view of the rapidly expanding number of Peacebuilding Fund countries, additional staff capacity is required to address crucial programme management and planning, monitoring and evaluation needs. In addition, resources are required to build surge capacity to support new and ongoing programmes, monitoring visits, technical advisory services, global training and monitoring and evaluation systems.
- 60. Simultaneously, in-country capacity to manage the Peacebuilding Fund portfolio needs careful review to ensure sound project design and implementation. In order to better support the national steering committees and implementing

partners, in-country support budgets should include appropriate provision for staff (both analytical and project management), monitoring and evaluation, training, technical support services and transport.

61. Many new programmes had initial difficulties and delays due to the high initial workload during Peacebuilding Fund start-up. Surge capacity should be provided to ensure appropriate in-country capacity to implement the Fund. Funding for such surge capacity is required to ensure appropriate capacity to implement the Fund. Such surge capacity should be funded from the Peacebuilding Fund overhead or from other existing surge mechanisms for early recovery, such as the UNDP Bureau for Crisis Prevention and Recovery.

Review of the use of global support costs

62. The use of global support costs (up to 3 per cent) to support in-country Peacebuilding Fund secretariats only funds limited in-country secretariats. The current Peacebuilding Fund policy to cover operational costs entirely from the overhead should be reviewed, in particular for countries with smaller funding envelopes, because this limits the Fund's ability to set up appropriate secretariats to build local capacity. The Peacebuilding Support Office will also learn from Fund pilot projects that fund project management units or peacebuilding support offices in relevant Government ministries as part of an effort to build national capacities.

Enhanced oversight and advice

63. The Peacebuilding Fund Advisory Group plays an important oversight role and should be strengthened by the expansion of its membership to include the appointment, by the Secretary-General, of additional independent expertise on peacebuilding and early recovery programming.

Regional considerations

64. In recognition of the growing importance of regional and subregional organizations in facilitating, brokering and consolidating peace, and of subregional dimensions in national peacebuilding efforts, consideration should be given to direct Peacebuilding Fund support for such activities.

Predictability of Fund position

65. After nearly two years of operations, the Peacebuilding Fund is now better known and much in demand. An annual pledging conference, as stipulated in the terms of reference, should be held to ensure longer-term donor support.

Annex I

Peacebuilding Fund: cumulative pledges, commitments and deposits as of 30 June 2008

		Pled	ges ^a	Commit	ments ^b	Deposits	
Donors	Donor currency	Donor currency	United States dollars ^c	Donor currency	United States dollars ^c	United States dollars	
Australia ^d	\$A	_	_	3 000 000	2 590 889	1 702 000	
Austria	euro	_	_	1 500 000	2 108 550	2 108 550	
Bahrain	US\$	_	_	10 000	10 000	10 000	
Belgium	euro	_	_	2 477 651	3 647 400	3 647 400	
Brazil	US\$	_	_	20 000	20 000	20 000	
Canada ^d	Can\$	_	_	20 000 000	18 765 294	18 765 294	
$Chile^d$	US\$	_	_	60 000	60 000	60 000	
China ^d	US\$	_	_	3 000 000	3 000 000	1 000 000	
Croatia ^d	US\$	_	_	30 000	30 000	30 000	
Cyprus	US\$	_	_	20 000	20 000	20 000	
Czech Republic	US\$	168 180	168 180	50 000	50 000	218 180	
Denmark	DKr	_	_	50 000 000	8 878 509	8 878 509	
Egypt	US\$	_	_	20 000	20 000	20 000	
$Finland^d$	euro	_	_	3 800 000	4 477 280	4 477 280	
France ^d	euro	1 000 000	1 522 500	1 000 000	1 359 100	2 881 600	
Germany	US\$	_	_	10 000 000	10 000 000	10 000 000	
Iceland	US\$	_	_	1 000 000	1 000 000	1 000 000	
India	US\$	_	_	2 000 000	2 000 000	2 000 000	
Indonesia	US\$	_	_	20 000	20 000	20 000	
Ireland	euro	10 000 000	12 600 000	_	_	12 600 000	
$Italy^d$	euro	_	_	4 000 000	5 766 562	5 766 562	
Japan	US\$	_	_	20 000 000	20 000 000	20 000	
Kuwait ^d	US\$	_	_	500 000	500 000	500 000	
Libyan Arab Jamahiriya	US\$	_	_	50 000	50 000	50 000	
Luxembourg ^d	euro	_	_	616 927	853 862	853 862	
Mexico	US\$	_	_	50 000	50 000	50 000	
Morocco	US\$	_	_	5 000	5 000	5 000	
Netherlands	US\$	_	_	18 518 518	18 518 518	18 518 518	
Norway ^d	NKr	_	_	200 000 000	32 124 458	32 124 458	
Organization of the Islamic Conference	US\$	_	_	20 000	20 000	20 000	
Poland ^d	US\$	_	_	100 000	100 000	100 000	
Qatar ^d	US\$	_	_	200 000	200 000	200 000	
Republic of Korea	US\$	_	_	3 000 000	3 000 000	3 000 000	
Romania	euro	_	_	100 000	147 210	147 210	

			res ^a Commitme		tments ^b	Deposits
Donors	Donor currency	Donor currency	United States dollars ^c	Donor currency	United States dollars ^c	United States dollars
Russian Federation ^d	US\$	4 000 000	4 000 000	_	_	_
Saudi Arabia	US\$	500 000	500 000	_	_	500 000
Slovenia	US\$	_	_	20 000	20 000	20 000
$Spain^d$	euro	_	_	5 600 000	7 448 659	7 448 659
$Sweden^d$	SKr	_	_	300 000 000	42 277 710	42 277 710
Thailand	US\$	_	_	10 000	10 000	10 000
$Turkey^d$	US\$	_	_	1 000 000	1 000 000	1 000 000
United Arab Emirates	US\$	500 000	500 000	_	_	500 000
United Kingdom ^d	£	_	_	30 000 000	59 754 259	35 897 400
Private donor ^e	US\$	_	_	18 933	18 933	18 933
Total (United State	s dollars)		19 290 680		249 922 193	238 467 125

^aPledges: an indication of interest to contribute funds.

^bCommitments: contribution as per signed letter of agreement.

^cUnited States dollar equivalents of pledges and commitments not yet deposited are estimated at United Nations operational exchange rates and are for indicative purposes only.

^dThe donor has made multi-year or multiple pledges, commitments and/or deposits.

^eSheikha Haya Rashed Al Khalifa (Bahrain), President of the sixty-first session of the General Assembly.

Annex II

Summary list of Peacebuilding Fund projects approved since 30 June 2007

A. Burundi

Burundi Peacebuilding Fund Steering Committee approval	Burundi Peacebuilding Fund priority area	Government implementation partner	Recipient United Nations organization	Project number	Project title	Approved budget (in United States dollars)
5 July 2007	Security sector	Ministry of Interior and Public Security	UNDP	PBF/BDI/B-4	Support for the Burundi National Police to operate as a local security force	6 900 000
5 July 2007	Democratic governance	Ministry of Youth		PBF/BDI/A-4	Youth participation in social cohesion at the community level	4 000 000
26 October 2007	Security sector	Ministry of National Defence and ex-combatants	UNDP	PBF/BDI/B-5	Promoting discipline and improving relations between the National Defence Force and the population through morale building of the military corps	400 000
29 November 2007	Democratic governance	Ministry of National Solidarity, Repatriation, National Reconstruction, Human Rights and Gender	UNDP	PBF/BDI/A-5	Support for social reintegration of displaced families living in barracks	212 447
29 November 2007	Democratic governance	Ministry of Commerce and Industry	UNDP	PBF/BDI/A-6	Promoting the role of small and microenterprises in peacebuilding	500 000
13 March 2008	Democratic governance	Ministry of Interior and Communal Development	UNDP	PBF/BDI/A-7	Support for the improvement of quality of local public services	3 000 000
13 March 2008	Human Rights	Presidency of the Republic	UNDP	PBF/BDI/C-4	Support for the national consultations on the setting up/establishment of mechanisms of transitional justice in Burundi	1 000 000
Total appi	roved					16 012 447

B. Sierra Leone

Sierra Leone Peacebuilding Fund Steering Committee approval

Sierra Leone Peacebuilding Fund priority

area

eone uilding Government riority implementation partner

Recipient United Nations organization

Project number

Project title

Approved budget

Nil

C. Liberia

JSC approval date	Liberia Peacebuilding Fund priority area	Government implementation partner	Recipient United Nations organization	Project number	Project title	Approved budget (in United States dollars)
10 June 2008	Critical interventions to promote peace and resolve conflict	Ministry of Justice	UNDP	PBF/LBR/D-1	Rapid rule of law assistance in Grand Bassa County	48 150
10 June 2008	Critical interventions to promote peace and resolve conflict	Ministry of Justice	UNDP	PBF/LBR/D-2	Rapid rule of law assistance in Maryland County	48 150

D. Guinea-Bissau

National Steering Committee approval date	Guinea-Bissau Peacebuilding Fund priority area	Government implementation partner	Recipient United Nations organization	Project number	Project title	Approved budget (in United States dollars)
29 May 2008	Improving democratic governance and participation	Secretariat of State for Territorial Administration/ Office of Technical Support to the Electoral Process and National Electoral Commission	UNDP	PBF/GNB/A-1	Support for Guinea-Bissau's electoral cycle — phase 1 (2008)	1 381 889
29 May 2008	Youth training and employment	National Youth Institute/ Ministry of Culture, Youth and Sports, and Ministry of Education and Higher Learning	UNDP	PBF/GNB/D-1	Youth professional training and employment	1 500 000

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National Steering Committee upproval date	Guinea-Bissau Peacebuilding Fund priority area	Government implementation partner	Recipient United Nations organization	Project number	Project title	Approved budget (in United States dollars)
29 May 2008	Rule of law and security sector reforms	Ministry of National Defence/ Department of Infrastructure/ Management Community	UNOPS	N/A	Rehabilitation of military barracks	1 905 000
29 May 2008	Rule of law and security sector reforms	Ministry of Justice	UNODC	N/A	Strengthening the judicial police (prison reform)	900 000

E. Peacebuilding Fund emergency projects

Head of PBSO approval date	Recipient United Nations organization	Project number	Project title	Approved budget (in United States dollars)
17 August 2007 (ext. 12 May 2008)	UNDP Côte d'Ivoire	PBF/EMER/1	Support for direct dialogue in Ouagadougou and Abidjan	1 000 000
13 September 2007	UNDP Central African Republic	PBF/EMER/2	Inclusive political dialogue	801 975
2 November 2007	UNDP Guinea	PBF/EMER/3	Support for national dialogues in Guinea	963 284
14 December 2007	UNOPS Liberia	PBF/EMER/4	Supporting reconciliation in Nimba County, Liberia	788 644
27 March 2008	UNDP Burundi	PBF/EMER/5	Support the implementation of the Regional Facilitation's plan of action to take further the Burundi peace process	507 000
12 April 2008	UNDP Haiti	PBF/EMER/6	Renforcement de la sécurité à la prison civile de Port-au-Prince, Haïti	800 000
20 June 2008	UNDP Kenya	PBF/EMER/7	Emergency volunteer scheme	1 000 000
Total funds for	emergency window proj	ects		5 860 903